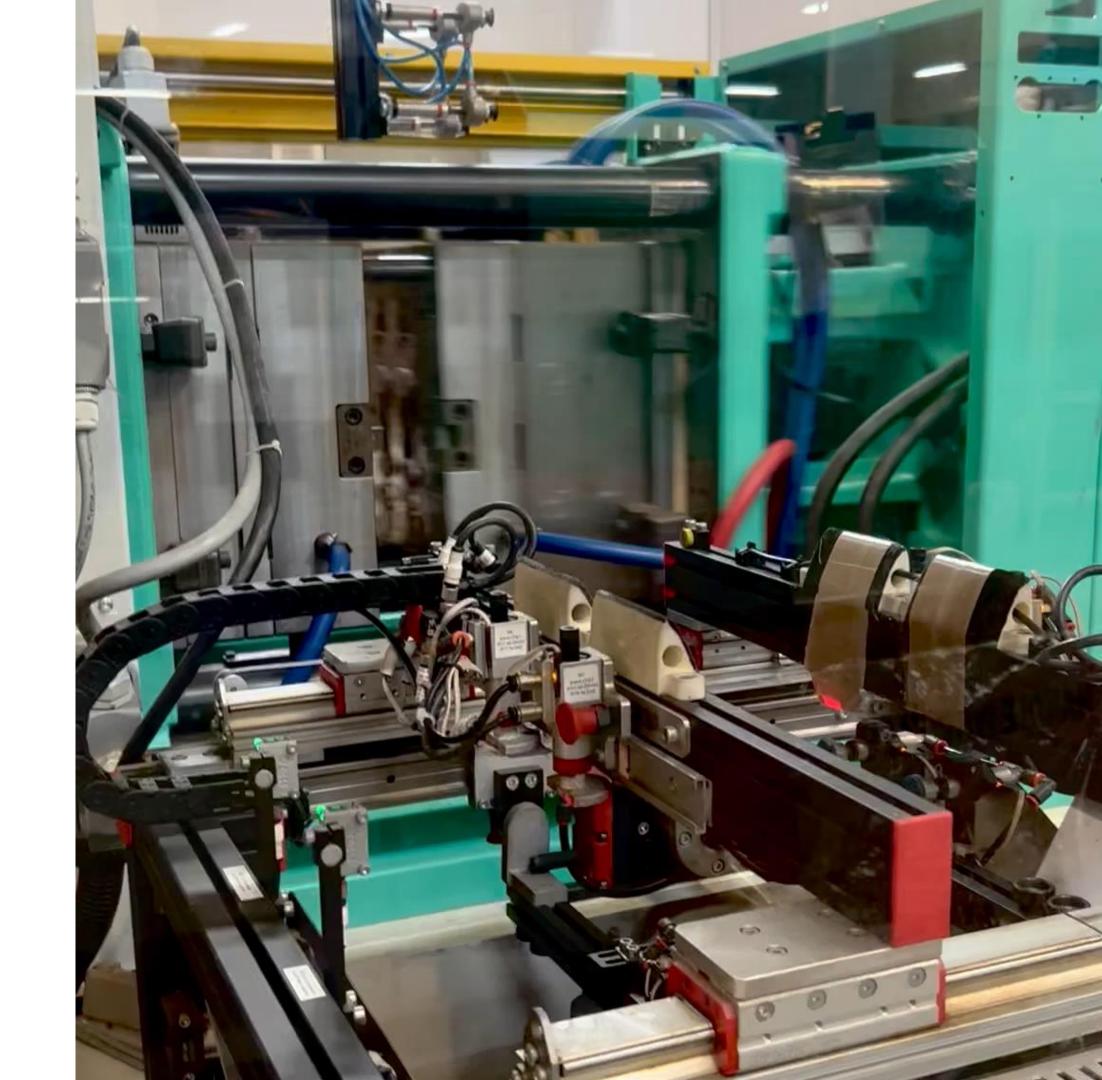


INTERIM RESULTS PRESENTATION

December 2023

AGENDA

- Welcome
- Group Interim Results
- Packaging Interim Overview
- Going Forward



GROUP INTERIM RESULTS

- HEPS marginal positive impacted of past share buy-backs
- Packaging segment results discuss later
- Property segment results includes R9m planned roof repairs (tracking reasonably against budgeted timing and costs)
- Holdings segment (Bowler Metcalf) results
 increase on the back of higher interest
 rates and higher average cash holdings



R'm	Dec'23	Dec'22	
HEPS (cents)	73,49	48,39	
	Increase of 52%		
Headline Earnings (R'm)	R50,5	R33,9	

Increase of 49%



GROUP INTERIM RESULTS (CONTINUED)

Capex R44,6m

 Plant & Equipment R32,1m (moulds and machines, both replacement and project based new capacity); Motor Vehicles R2,9m; Energy R9,6m (generators and solar)

Capital Commitments of R67,9m

 Plant & Equipment R42,1m (moulds and machines, both replacement and project based new capacity); Energy R25,8m (generators and solar)

Working Capital

- Inventory lower due to delivery cut-offs and slight 'right-sizing' of raw materials
- Trade Receivables higher due to increased trading levels in preceding 3 months
- Trade Payables lower due to inventory delivery cut-offs and normal seasonal fluctuation

Cash Flow

- Positive trading boosted operating cash flow, but significant capex spend at the end of the reporting period resulted in net cash outflow
- Strong capex spend based on capital commitments set to continue

Interim Dividend 24c



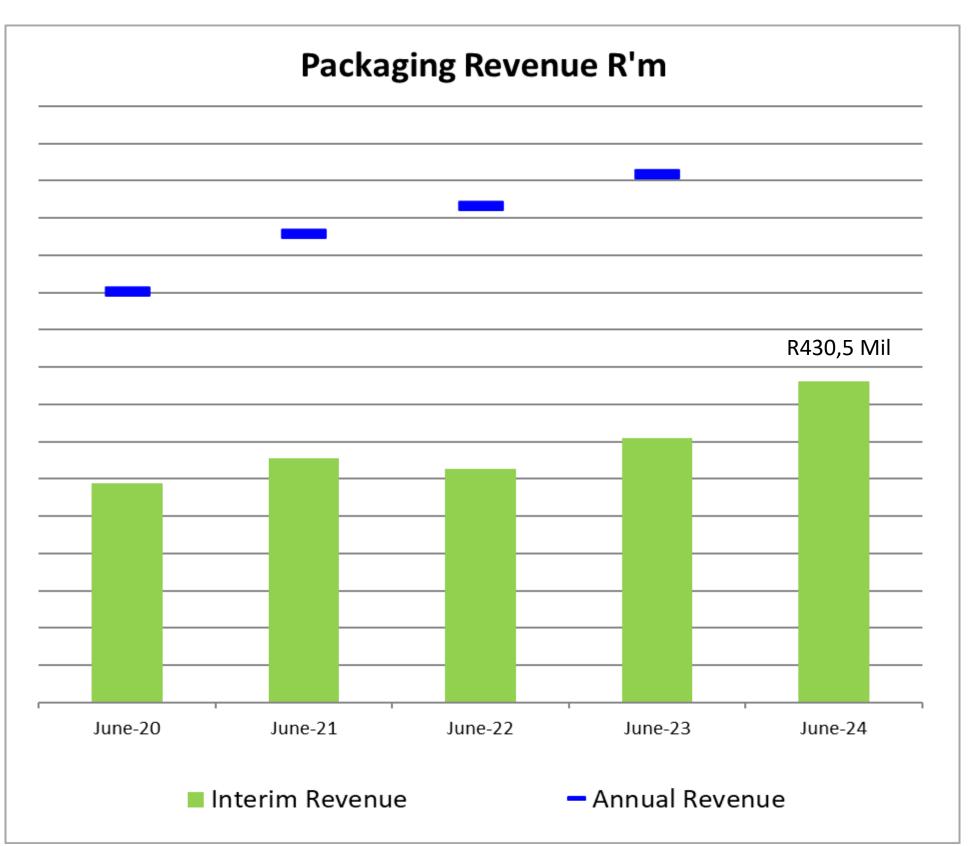
RESULTS & OVERVIEW

December 2023

PACKAGING SEGMENT

- ❖ 21% Revenue increase
 - Volume
 - Price
- Market
 - Supply Chain Stability
 - Backlog recovery and Customer Confidence
 - Trading Environment
 - Project Environment
 - Jitters- BCP, Contracts





PACKAGING SEGMENT

(continued)

Operations

- Energy management utilisation
- Agile Structures response
- Capacity maximisation capacity
- Economies of scale
- Engineering project environment
- Class act can do
- Skye developments





THE WAY
FORWARD....



THE WAY FORWARD....

Packaging business

- Macro / micro business climate
 - 'Post Christmas' economic trajectory?
 - Elections -> disruption; social impact; outcome scenarios
- Change management
 - Project and technology implementations
 - People initiatives
 - Raw material volatility

Properties

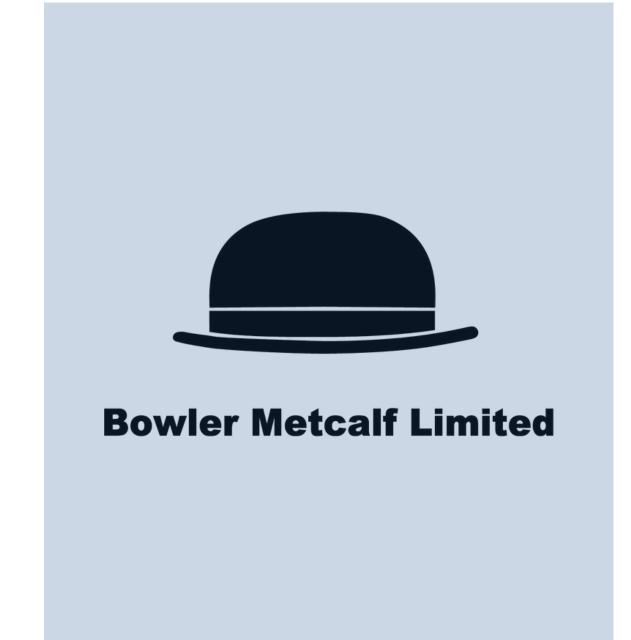
- Continue roll-out of solar projects
- Isando warehouse needs....maybe even production needs FMCG ?

Cash Allocations

- Capital commitments R67,9m
- Further customer related projects
- Share buy-backs -> ongoing initiative



QUESTIONS?



THANK YOU